





MATURITY MODEL

DEFINITION:

A maturity model is a tool that enables an organization to assess the level of advancement and capability of its processes, practices or systems. When the organization meets the criteria of a certain level, it can progress to a higher maturity stage, thereby improving its efficiency and performance.

Example: KPA: Corporate Responsibility reporting

KPI: Responsibility objectives

LEVEL 3

indicators

LEVEL 1 LEVEL 2

Beginner Basic skilled

Some objectives

Adapter
Objectives for identified performance

Objectives for key e performance indicators for material analysis

LEVEL 4

Solver

LEVEL 5
Forerunner

Objectives addressing all stakeholder needs

STRUCTURE:

No clear objectives

The S4M maturity model consists of several different levels or stages, each representing its own degree of maturity.

In addition to the levels, the maturity model is composed of:

- Performance Theme Areas, PTA
- Key Performance Areas, KPA
- Key Performace Indicators, KPI

Example of a maturity model structure:

Responsibility

PTA:

KPA: Ecological sustainability

KPI:
Waste reduction

KPI:

KPI:
Reduction of CO2
emissions







<u>S4M &</u> THE MATURITY MODEL

In the S4M project, a maturity model is being developed to improve sustainable material management within the shipbuilding ecosystem. The maturity model is digital and scalable.

The model provides insights into ecosystem-level maturity and influences the competitiveness of the supply network.

The maturity model combines researched knowledge with new sustainability indicators tailored to the shipbuilding network.

The model covers several performance theme areas (PTA), such as sustainability, technology, procurement, quality assurance and logistics.

For each PTA, **key performance areas (KPA)** and **key performance indicators (KPI)** are defined to measure maturity.

The work is based on an extensive literature review as well as diverse co-development with project partners and the S4M team.

PERFORMANCE THEME AREAS (PTA):

